About Cadmus

Services We Provide:
- Policy and regulatory support
- Energy utility services
- Program and campaign management
- Planning and development
- Strategic communications
- High performance building consulting

Markets We Serve:
- Energy
- Drinking Water/Water Quality
- Transportation
- Public health
- Homeland security
- Built environment
- Climate
- International development

[Map of Cadmus locations]
What Lies Ahead?

Current Conditions

• Large-scale wind and solar on the rise
• Natural gas outcompeting coal and nuclear
• Climate change regulation influencing planning
• Energy efficiency programs achieving success in industrial, commercial, and residential sectors

Post-Election Change

• Federal government policy and actions
• Possible regulatory shifts
• Effect of market forces and state initiatives: examples in the transportation sector
Federal Policy and Actions

- Executive Orders
  - EO 13693
- National Environmental Policy Act (NEPA) GHG and Climate Change Guidance
- Social Cost of Carbon
- Energy Independence and Security Act (EISA)
- DoD Energy Directive

Possible Regulatory Shifts

- **Enacted Law**
  - Safe
    - Endangerment Finding for GHGs
    - SDWA / CWA / CAA
  - Challenged
    - Clean Power Plan
    - Methane Rule
    - Clean Water Rule: “Waters of the US”
  - Changed
    - Paris Agreement
    - Oil & Gas and Coal Leasing on Federal Lands
    - Pipeline Permitting
  - Unknown
    - Rigor of Enforcement
    - Vehicle Fuel Efficiency & Emissions Standards
    - Renewable Fuel Standards

- **Facing Legal Challenge**

- **Subject to Executive Decision**

- **Unknown Direction**
Effect of Market Forces and State Initiatives: Examples in the Transportation Sector

**COMMERCIAL**
- Electric Vehicles
- Lightweight Vehicles
- Connected & Autonomous Vehicles
- Car/Ride Sharing
- Transit Innovation

**STATE**
- EV Incentives
- VMT tax?
- Low-Carbon Fuel Standard
- State Climate Goals
- EV/AFV Infrastructure

Public-Private Partnerships
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